Family Team Meeting QA

(Review Period: August - October 2011)

Nebraska Department of Health and Human Services

Report Date: November 2011

Executive Summary

Family Team Meeting (FTM) QA Review Period: August – October 2011

This report presents the results of the Family Team Meeting (FTM) Quality Assurance reviews completed throughout the State from August 2011 through October 2011. The Department of Health and Human Services and the Family Matters Contractors identified Family Team Meetings as an important activity that leads to the achievement of positive outcomes for children and families. It was determined that reviewing the quality of the FTM's being conducted is very important so that all staff and contractors can make necessary improvements in order to best help children and families.

This most recent review indicated the following:

- 1. The average number of meeting attendees was 5.
- 2. Length of the meeting (n=103)
 - a. Less than 1 hour 62%
 - b. 1-1/2 hours -38%
 - c. 2 hours 0%
 - d. Over 2 hours 0%
- 3. Location of the meeting (n=103)
 - a. In the family home -31%
 - b. Not in the family home -69%
- 4. Facilitator preparation 70% of the facilitators were prepared for the Family Team Meeting. Facilitator preparation evaluates if the purpose of the meeting was explained; the facilitator was prepared; documents were available and ready and if the facilitator summarized the meeting and identified next steps.
- 5. Team Membership and Attendance 6% of the reviewed cases met all the required elements. A vital component in this measure is that all the right people are present during the Family Team Meeting. The people that must attend are the mother, father, child (if age 9 or older and developmentally appropriate), key natural/informal supports and key out of home providers (if applicable). The review shows us that mothers, children and out of home providers are present over 70% of the time, but that the Department and Contractors need to improve on getting the fathers and natural/informal supports to the meeting.
- 6. Team Member Involvement 7% of the reviewed cases met all the required elements. This measure has a direct correlation to Team Membership and Attendance. The lack of team membership by fathers and natural/informal supports also means that we do not have their involvement in discussions and decision making. The review shows us that the mothers, children and out of home providers are actively involved in the discussions over 75% of the time, but that the Department and Contractors need to focus in increasing the involvement by the fathers and natural/informal supports.
- 7. Facilitator Effectiveness 45% of the reviews were deemed to be effective in that the team members identified and reviewed outcomes, needs and strategies related to the achievement of safety, permanency and well-being. The strengths in this area are the facilitator's

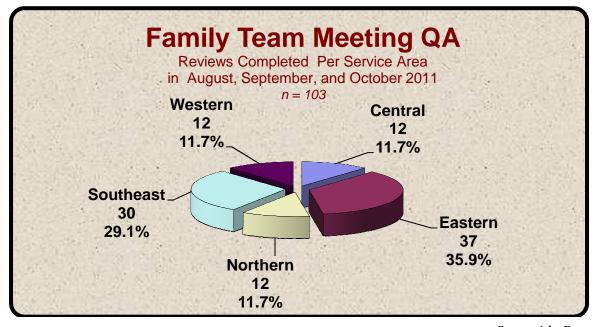
demonstration of respect for the family's values, beliefs and traditions as well as the facilitator's effectiveness in assisting the team members to identify needs and strategies related to the outcome of the case. Continued improvement needs to occur in identifying and utilizing informal supports to help execute identified strategies.

Background Information

A Family Team Meeting (FTM) QA tool was developed by the Nebraska CQI team in the fall of 2009. The FTM tool is sectioned into four categories or items which include (1) Facilitator preparation, (2) Team membership and attendance, (3) Team member involvement, and (4) Facilitator effectiveness. There are several indicators under each of these four items. A five point likert scale is used to rate each item based on the responses to each of the indicators under the item. The five point likert scale ranges from 0-4: 0=none of the indicators for this item and 4=all of the indicators for this item. This methodology will allow us to perform a higher level of analysis of the data collected from the reviews.

The data collection for this project was pulled randomly from active cases by the individual child's name. A target of 120 Family Team Meetings (FTM) was planned to be observed throughout the State each quarter, starting in April 2010. The number of cases to be reviewed per Service Area was determined based on the proportion of youth served per Service Area. The total youth population is dispersed across the State as follows: Central 10%; Northern 10%; Western 10%; Eastern 40% and Southeast 30%. The number of cases that were to be reviewed each quarter was 12 each from Central, Northern and Western, 48 from Eastern and 36 from Southeast Service Area.

Due to several factors that led to meeting cancellations, the total number of cases that were reviewed during this period was less than expected in some of the Service Areas. The actual numbers of reviews completed per Service Area during this period was as follows: Central-9; Eastern-48; Northern-10; Southeast-32; and Western-12. The review took place after consent and approval was received from the family to allow a QA reviewer to observe the FTM. Please note that while consent was obtained from families to complete a review of 117 FTM's throughout the State, only 103 FTM QA's were counted as part of this report. Fourteen (14) of the FTM QA's were not completed due to the following reasons: Reviewer was unable to make it to the meeting (8); meeting was cancelled by the Department or Contractor and the family (2), or meeting was cancelled by the family (4).



A conference call between the QA reviewer and the meeting facilitator(s), Department of Health and Human Services (DHHS) CFS Specialist and/or Contractor Service Coordinator, and their supervisor(s) took place in the days following the FTM. The QA reviewer discussed the results of the review, answered questions and provided feedback to the meeting facilitator(s) and their supervisor(s). In the previous reporting period, a decision was made to only count the FTM QA's in which both facilitators, DHHS CFS Specialist and Contractor Service Coordinator, were present for the meeting. Due to changes in roles and responsibilities for the DHHS CFS Specialists and the Contractor Service Coordinators, a FTM QA was counted as part of the report during the current review period if at least one of the meeting facilitators was present for the meeting.

Note: Figures displayed in the tables and charts within the report may not total 100 percent due to rounding.

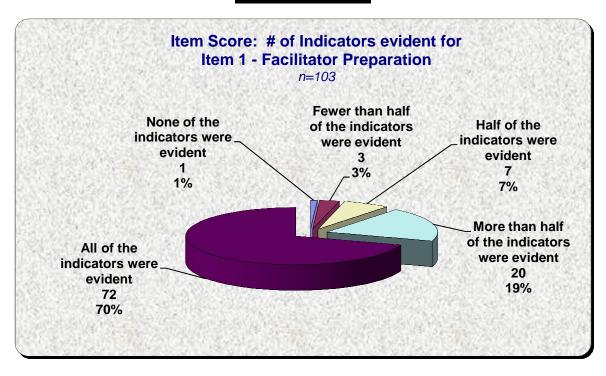
REVIEW FINDINGS

(Statewide)

The findings in this report were derived from QA reviews of 111 Family Team Meetings (FTM) throughout the State during the months of May, June, and July 2011. Review results per Service Area can be found in the tables attached to this report.

ITEM #1: Facilitator Preparation								
Indicator	%	#Yes	Total Applicable					
A.) At the beginning of the meeting, did the facilitator explain the purpose and goals of the current Family Team Meeting?	77%	79	103					
B.) Was the facilitator prepared for the Family Team Meeting?	96%	99	103					
C.) Did the facilitator have needed documents and materials prior to the meeting?	83%	58	70*					
D.) Did the facilitator summarize the Family Team Meeting content at the end of the meeting, including next steps, timeframes and responsibilities?	93%	92	99*					

^{*}The total number applicable may be less than 103 for indicators C and D due to NA responses for these indicators. -Reviewers would have rated indicator C as not applicable if the goals or agenda for the meeting did not demand any supporting documents.

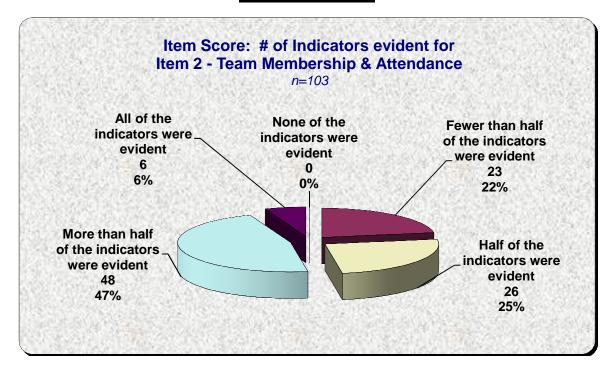


⁻Reviewers would have rated indicator D as not applicable if the meeting was the final Family Team Meeting for the Family.

Item #2: Team Membership & Attendance							
Indicator	%	#Yes	Total Applicable				
A.) Mother is a team member and present at the meeting.	83%	72	87*				
B.) Father is a team member and present at the meeting.	34%	27	80*				
C.) Child is a team member and present at the meeting.	91%	58	64*				
D.) A key natural/informal support for the family is a team member and present.	27%	28	103				
E.) Key out-of-home providers are team members and are present.	70%	50	71*				

^{*}The total number applicable may be less than 103 for indicators A, B, C & E due to NA responses for these indicators.

- a. Mother/father's rights have been terminated or relinquished.
- b. The whereabouts of the mother/father was unknown, and the facilitator relays information that demonstrates concerted efforts to locate the mother.
- c. The mother/father was not involved in the child's life or in case planning in any way despite agency efforts to involve the mother/father, as relayed by the facilitator.
- d. The mother/father is deceased.
- e. The mother/father was incarcerated and in solitary confinement for 7 days prior to the Family Team Meeting.
- -Reviewers would have rated indicator C as not applicable if:
- The child was younger than age 9 or not developmentally appropriate to participate in case planning.
- -Reviewers would have rated indicator E as not applicable if:
 - The child was not in out of home care.

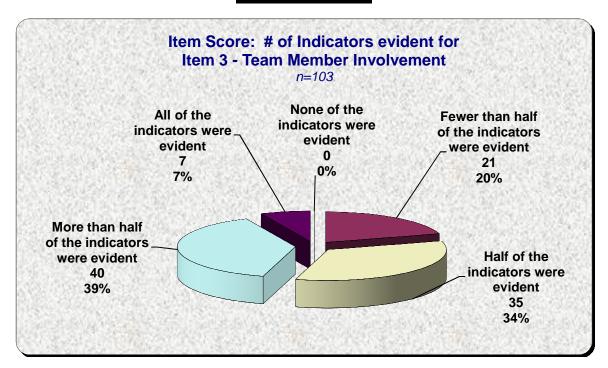


⁻Reviewers would have rated indicators A & B as not applicable if any of the following scenarios applied to the case:

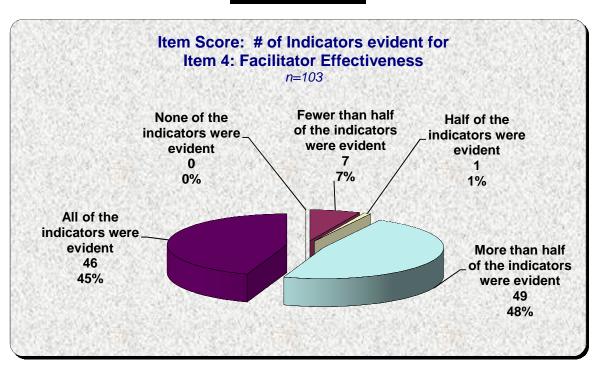
Item #3: Team Member Involvement								
Indicator	%	#Yes	Total Applicable					
A.) Was the mother actively involved in the Family Team Meeting?	84%	73	87*					
B.) Was the father actively involved in the Family Team Meeting?	34%	27	80*					
C.) Was the child actively involved in the Family Team Meeting?	91%	58	64*					
D.) Was the key natural/informal support for the family actively involved in the Family Team Meeting?	26%	27	103					
E.) Was the key out of home provider actively involved in the team meeting?	76%	54	71*					

*The total number applicable may be less than 103 for indicators A, B, C & E due to NA responses for these indicators. Reviewers would have rated indicators A & B as not applicable if any of the following scenarios applied to the case:

- a. Mother/father's rights have been terminated or relinquished.
- b. The whereabouts of the mother/father was unknown, and the facilitator relays information that demonstrates concerted efforts to locate the mother.
- c. The mother/father was not involved in the child's life or in case planning in any way despite agency efforts to involve the mother/father, as relayed by the facilitator.
- d. The mother/father is deceased.
- e. The mother/father was incarcerated and in solitary confinement for 7 days prior to the Family Team Meeting. Reviewers would have rated indicator C as not applicable if:
- The child was younger than age 9 or not developmentally appropriate to participate in case planning. Reviewers would have rated indicator E as not applicable if:
 - The child was not in out of home care.



Item #4: Facilitator Effectiveness % Total #Yes Indicator Applicable A.) Was the facilitator able to effectively assist the team members in 93 103 90% identifying and/or reviewing appropriate outcomes that are directly related to safety threats and/or Youth Level of Service/Case Management Inventory (YLS/CMI) elements OR if the permanency objective is no longer reunification or family preservation, which outcomes that are directly related to achieving the permanency objective. B.) Was the facilitator able to effectively assist the team member in 91% 103 94 identifying and/or reviewing appropriate needs that are directly related to outcomes? C.) Was the facilitator able to effectively assist the team members in 93% 96 103 identifying and/or reviewing appropriate strategies that are directly related to the identified needs? D.) Was the facilitator able to effectively assist the team members in 89% 92 103 identifying appropriate functional strengths to help execute identified strategies? E.) Did the facilitator effectively assist the family in identifying and/or 53% 55 103 reviewing informal supports to help execute identified strategies? F.) Did the facilitator demonstrate a respect for the family's values, 98% 101 103 beliefs, and traditions? G.) Was the facilitator able to manage disagreement and conflict and elicit 89% 24 27* underlying interests, needs, and motivations of team members?



^{*}The total number applicable may be less than 103 for indicator G due to NA responses for this indicator. Reviewers would have rated this indicator as not applicable if there was no conflict or disagreement during the meeting.

Family Team Meeting QA

Review Period: August - October 2011

Results by: Service Area

Note: Results for ESA are reported for the entire Service Area and by each Contractor (KVC and NFC).

NOTES:

*The total number applicable for indicators C and D under item 1 may be less than the total number applicable for the other indicators under this item due to NA responses for these indicators. Reviewers would have rated indicator C as not applicable if the goals or agenda for the meeting did not demand any supporting documents.

Reviewers would have rated indicator D as not applicable if the meeting was the final Family Team Meeting for the family.

*The total number applicable for indicators A, B, C & E under items 2 and 3 may be less than the total number applicable for the other indicators under these items due to NA responses for these indicators.

Reviewers would have rated indicators A & B as not applicable if any of the following scenarios applied to the case:

- a. Mother/father's rights have been terminated or relinquished.
- b. The whereabouts of the mother/father was unknown, and the facilitator relays information that demonstrates concerted efforts to locate the mother/father.
- c. The mother/father was not involved in the child's life or in case planning in any way despite agency efforts to involve the mother/father, as relayed by the facilitator.
- d. The mother/father is deceased.
- e. The mother/father was incarcerated and in solitary confinement for 7 days prior to the Family Team Meeting.

Reviewers would have rated indicator C as not applicable if:

 The child was younger than age 9 or not developmentally appropriate to participate in case planning.

Reviewers would have rated indicator E as not applicable if:

• The child was not in out of home care.

TEM 4

*The total number applicable for indicator G under item 4 may be less than the total number applicable for the other indicators under this item due to NA responses for this indicator.

Reviewers would have rated indicator G as not applicable if there was no conflict or disagreement during the meeting.

			Central Service A	rea			
			Total ‡	‡ of Planne	d Reviews	12	
Report	Period:	August -	October, 2011	#	Cancelled	0	
	Nu	ımber of	Meeting Attendees:	Average	Entered	Total Applic	
* All atte	endees inc	luding CF	6	12	71		
	CFS Spe	ecialist w	%	#Yes	Total Applic		
	СТВБР		S Specialist was Present at the Meeting:	92%	11	12	
						Total Applic	
		Leng	th of Meeting: Less than 1 hour	1000/	#Yes 12		
			1 and half hours	100% 0%	0	12 12	
			2 hours	0%	0	12	
			Over 2 hours	0%	0	12	
		Locat	ion of Meeting:	%	#Yes	Total Applic	
			In the Family Home	0%	0	12	
			Not in the Family Home	100%	12	12	
]	ITEM #1: Facilitator Prepar	ation			
]	Indicator	%	#Yes	Total Applic	
	-		eeting, did the facilitator explain the nt Family Team Meeting?	58%	7	12	
B.) Was tl	he facilitat	or prepare	d for the Family Team Meeting?	100%	12	12	
C.) Did th		or have ne	eded documents and materials prior to	80%	4	5	
D.) Did the facilitator summarize the Family Team Meeting content at the end of the meeting, including next steps, timeframes and responsibilities?					11	12	
			Item #1 Score				
%	Yes	Total	# of Indicators Eviden	t			
0%	0	12	0 = None of the indicators were evident				
0%	0	12	I = Fewer than half of the indicators were e	evident			
17%	2	12	2 = Half of the indicators were evident				
25%	3	12	3 = More than half of the indicators were even	vident			
58%	7	12	4 = All of the indicators were evident				

Item #2: Team Membership & Attendance							
Indicator	%	#Yes	Total Applic				
A.) Mother is a team member and present at the meeting.	91%	10	11				
B.) Father is a team member and present at the meeting.	33%	3	9				
C.) Child is a team member and present at the meeting.	82%	9	11				
D.) A key natural/informal support for the family is a team member and present.	17%	2	12				
E.) Key out-of-home providers are team members and are present.	100%	9	9				

Item #2 Score

%	Yes	Total	# of Indicators Evident
0%	0	12	0 = None of the indicators were evident
17%	2	12	I = Fewer than half of the indicators were evident
17%	2	12	2 = Half of the indicators were evident
67%	8	12	3 = More than half of the indicators were evident
0%	0	12	4 = All of the indicators were evident

Item #3: Team Member Involvement

Indicator	%	#Yes	Total Applic
A.) Was the mother actively involved in the Family Team Meeting?	91%	10	11
B.) Was the father actively involved in the Family Team Meeting?	33%	3	9
C.) Was the child actively involved in the Family Team Meeting?	82%	9	11
D.) Was the key natural/informal support for the family actively involved in the Family Team Meeting?	8%	1	12
E.) Was the key out of home provider actively involved in the team meeting?	100%	9	9

%	Yes	Total	# of Indicators Evident
0%	0	12	0 = None of the indicators were evident
17%	2	12	I = Fewer than half of the indicators were evident
42%	5	12	2 = Half of the indicators were evident
42%	5	12	3 = More than half of the indicators were evident
0%	0	12	4 = All of the indicators were evident

Item #4: Facilitator Effectiveness								
]	%	#Yes	Total Applic			
identifying related to Managem objective	he facilitat g and/or re safety thre ent Invento is no longe that are di	eviewing a lats and/or ory (YLS/er reunifica	92%	11	12			
B.) Was the identifying to outcome	_		100%	12	12			
C.) Was the identifying related to	-	viewing a	92%	11	12			
D.) Was the facilitator able to effectively assist the team members in identifying appropriate functional strengths to help execute identified strategies?					11	12		
			ely assist the family in identifying and/or belp execute identified strategies?	25%	3	12		
	e facilitato d tradition		rate a respect for the family's values,	100%	12	12		
G.) Was the facilitator able to manage disagreement and conflict and elicit underlying interests, needs, and motivations of team members?					3	3		
			Item #4: Score					
%	Yes	Total	# of Indicators Eviden					
0%	0	12	0 = None of the indicators were evident					
8%	1	12	I = Fewer than half of the indicators were expression of the indicators where expression is the state of the indicators where expression is the indicator of th					
0%	0	12	2 = Half of the indicators were evident					
25%	8	12	3 = More than half of the indicators were evaluated 4 = All of the indicators were evident	лиет				
25%	3	12	7 - 111 of the mulculors were evident					

Eastern Service Area (ALL)								
			Total	# of Planne	ed Reviews	44		
Report .	Period: A	August -	October, 2011	#	Cancelled	7		
	Nu	mber of	Meeting Attendees:	Average	Entered	Total Applic		
* All atte	endees incl	luding CF.	5	37	185			
	CFS Spe	ecialist w	as Present at the Meeting:	%	#Yes	Total Applic		
		CF	S Specialist was Present at the Meeting:	0%	0	37		
		Leng	th of Meeting:	%	#Yes	Total Applic		
			Less than 1 hour	62%	23	37		
			1 and half hours	38%	14	37		
			2 hours	0%	0	37		
			Over 2 hours	0%	0	37		
		Locati	on of Meeting:	%	#Yes	Total Applic		
			In the Family Home	54%	20	37		
			Not in the Family Home	46%	17	37		
			ITEM #1: Facilitator Prepar	ation				
]	ndicator	%	#Yes	Total Applic		
		•	eting, did the facilitator explain the nt Family Team Meeting?	78%	29	37		
B.) Was tl	ne facilitat	or prepare	d for the Family Team Meeting?	100%	37	37		
C.) Did th the meetir		or have ne	eded documents and materials prior to	90%	28	31		
D.) Did th	e facilitate the meeting		ize the Family Team Meeting content at ng next steps, timeframes and	97%	36	37		
			Item #1 Score					
%	Yes	Total	# of Indicators Eviden	ıt				
0%	0	37	0 = None of the indicators were evident					
0%	0							
5%	2	37						
22%	8	37	3 = More than half of the indicators were even	vident				
73%	27	37	4 = All of the indicators were evident					

					E	ESA-ALL (Aug-O	
		Iten	n #2: Team Membership & A	Attendan	ce		
			Indicator	%	#Yes	Total Applic	
A.) Mothe	er is a tean	n member	85%	29	34		
B.) Father is a team member and present at the meeting.					8	32	
				25%			
C.) Child	is a team i	member ar	nd present at the meeting.	100%	17	17	
D.) A key		formal su	pport for the family is a team member	41%	15	37	
E.) Key out-of-home providers are team members and are present.					16	27	
			Item #2 Score				
%	Yes	Total	# of Indicators Evide	ent			
0%	0	37	0 = None of the indicators were evident			1	
19%	7	37	I = Fewer than half of the indicators were	evident		1	
35%	13	37	2 = Half of the indicators were evident			1	
41%	15	37	3 = More than half of the indicators were	evident		1	
5%	2	37	$4 = All ext{ of the indicators were evident}$			1	
		I	tem #3: Team Member Invol	lvement			
			Indicator	%	#Yes	Total Applic	
A.) Was t	he mother	actively in	nvolved in the Family Team Meeting?	85%	29	34	
B.) Was tl	he father a	ctively inv	volved in the Family Team Meeting?	25%	8	32	
C.) Was tl	he child ac	ctively inv	olved in the Family Team Meeting?	100%	17	17	
		ural/infornily Team	mal support for the family actively Meeting?	38%	14	37	
E.) Was the key out of home provider actively involved in the team meeting? 63%					17	27	
			Item #3 Score				
% Yes Total # of Indicators Evident							
0%	0	37	0 = None of the indicators were evident				
22%							
35%	13	37	2 = Half of the indicators were evident				

3 = More than half of the indicators were evident

4 = All of the indicators were evident

38%

5%

37

37

14

Item #4: Facilitator Effectiveness									
]	%	#Yes	Total Applic				
identifying related to Managemobjective i	safety thre	viewing a ats and/or ory (YLS/or er reunifica	86%	32	37				
B.) Was the identifying to outcome	g and/or re		92%	34	37				
C.) Was the identifying related to		viewing a	97%	36	37				
	g appropria		effectively assist the team members in mal strengths to help execute identified	95%	35	37			
			ely assist the family in identifying and/or belp execute identified strategies?	65%	24	37			
F.) Did the beliefs, an			rate a respect for the family's values,	97%	36	37			
G.) Was the facilitator able to manage disagreement and conflict and elicit underlying interests, needs, and motivations of team members?					8	9			
			Item #4: Score						
%	Yes	Total	Total # of Indicators Evident						
0%	0	37	0 = None of the indicators were evident						
5%	2	37	I = Fewer than half of the indicators were e						
0%	0	37	2 = Half of the indicators were evident						
41%	15	37	3 = More than half of the indicators were ev	rident					
54%	20	37	4 = All of the indicators were evident						

Eastern Service Area (KVC)						
Total	23					
Report Period: August - October, 2011	#	Cancelled	4			
Number of Meeting Attendees:	Average	Entered	Total Applic			
* All attendees including CFS Specialist, Service Coordinator and/or meeting facilitator.	4	19	83			
CFS Specialist was Present at the Meeting:	%	#Yes	Total Applic			
CFS Specialist was Present at the Meeting:	0%	0	19			
Length of Meeting:	%	#Yes	Total Applic			
Less than 1 hour	84%	16	19			
1 and half hours	16%	3	19			
2 hours	0%	0	19			
Over 2 hours	0%	0	19			
Location of Meeting:	%	#Yes	Total Applic			
In the Family Home	53%	10	19			
Not in the Family Home	47%	9	19			
ITEM #1: Facilitator Prepar	ation					
Indicator	%	#Yes	Total Applic			
A.) At the beginning of the meeting, did the facilitator explain the purpose and goals of the current Family Team Meeting?	79%	15	19			
B.) Was the facilitator prepared for the Family Team Meeting?	100%	19	19			
C.) Did the Facilitator have needed documents and materials prior to the meeting?	94%	16	17			
D.) Did the facilitator summarize the Family Team Meeting content at the end of the meeting, including next steps, timeframes and responsibilities?	100%	19	19			
Item #1 Score						
% Yes Total # of Indicators Eviden	ıt					
0% 0 19 0 = None of the indicators were evident						
0,0	I = Fewer than half of the indicators were evident					
5% 1 19 $2 = Half of the indicators were evident$						
79% 15 19 $4 = All$ of the indicators were evident						

Item #2: Team Membership & Attendance					
Indicator	%	#Yes	Total Applic		
A.) Mother is a team member and present at the meeting.	83%	15	18		
B.) Father is a team member and present at the meeting.	25%	4	16		
C.) Child is a team member and present at the meeting.	100%	9	9		
D.) A key natural/informal support for the family is a team member and present.	37%	7	19		
E.) Key out-of-home providers are team members and are present.	50%	7	14		
Item #2 Score					

%	Yes	Total	# of Indicators Evident			
0%	0	19	0 = None of the indicators were evident			
21%	1	10	I = Fewer than half of the indicators were evident			

0%	0	19	U = None of the indicators were evident
21%	4	19	I = Fewer than half of the indicators were evident
47%	9	19	2 = Half of the indicators were evident
26%	5	19	3 = More than half of the indicators were evident
5%	1	19	4 = All of the indicators were evident

Item #3: Team Member Involvement

Indicator	%	#Yes	Total Applic
A.) Was the mother actively involved in the Family Team Meeting?	83%	15	18
B.) Was the father actively involved in the Family Team Meeting?	25%	4	16
C.) Was the child actively involved in the Family Team Meeting?	100%	9	9
D.) Was the key natural/informal support for the family actively involved in the Family Team Meeting?	32%	6	19
E.) Was the key out of home provider actively involved in the team meeting?	50%	7	14

%	Yes	Total	# of Indicators Evident
0%	0	19	0 = None of the indicators were evident
26%	5	19	I = Fewer than half of the indicators were evident
47%	9	19	2 = Half of the indicators were evident
21%	4	19	3 = More than half of the indicators were evident
5%	1	19	4 = All of the indicators were evident

Item #4: Facilitator Effectiveness									
]	Indicator	%	#Yes	Total Applic			
A.) Was the identifying related to Managem objective is outcomes objective.	g and/or re safety thre ent Invent is no longe	eviewing a eats and/or ory (YLS/er reunifica	79%	15	19				
B.) Was the identifying to outcom	g and/or re		84%	16	19				
C.) Was the identifying related to	g and/or re	viewing a	95%	18	19				
D.) Was the identifying strategies?	g appropri		89%	17	19				
			ely assist the family in identifying and/or help execute identified strategies?	47%	9	19			
F.) Did the beliefs, an			rate a respect for the family's values,	95%	18	19			
G.) Was the elicit unde			100%	5	5				
			Item #4: Score						
%	Yes	Total	# of Indicators Evident						
0%	0	19	0 = None of the indicators were evident						
11%	2	19	I = Fewer than half of the indicators were evident						
0%	0	19	• •	2 = Half of the indicators were evident					
53%	10	19		= More than half of the indicators were evident					
37%	7	19	4 = All of the indicators were evident						

	Eastern Service Area (NFC)							
	21							
Report .	Period: 1	August -	October, 2011	#	Cancelled	3		
	Nu	mber of	Average	Entered	Total Applic			
* All atte	ndees incl	uding CF	6	18	102			
	CFS Spe	ecialist w	meeting facilitator. as Present at the Meeting:	%	#Yes	Total Applic		
		CF	S Specialist was Present at the Meeting:	0%	0	18		
		Leng	th of Meeting:	%	#Yes	Total Applic		
			Less than 1 hour	39%	7	18		
			1 and half hours	61%	11	18		
			0%	0	18			
			0%	0	18			
Location of Meeting:					#Yes	Total Applic		
In the Family Home					10	18		
			Not in the Family Home	44%	8	18		
			ITEM #1: Facilitator Prepar	ation				
]	Indicator	%	#Yes	Total Applic		
			eeting, did the facilitator explain the nt Family Team Meeting?	78%	14	18		
B.) Was th	ne facilitate	or prepare	d for the Family Team Meeting?	100%	18	18		
C.) Did th		or have ne	eded documents and materials prior to	86%	12	14		
D.) Did th	e facilitato the meetir		ize the Family Team Meeting content at ng next steps, timeframes and	94%	17	18		
			Item #1 Score					
%	Yes	Total	# of Indicators Evider	nt				
0%	0	18	0 = None of the indicators were evident					
0%	0	18	I = Fewer than half of the indicators were evident					
6%	1	18	2 = Half of the indicators were evident					
28%	5	3 = More than half of the indicators were evident						
67%	12	18	18 4 = All of the indicators were evident					

Item #2: Team Membership & A	ce		
Indicator	%	#Yes	Total Applic
A.) Mother is a team member and present at the meeting.	88%	14	16
B.) Father is a team member and present at the meeting.	25%	4	16
C.) Child is a team member and present at the meeting.	100%	8	8
D.) A key natural/informal support for the family is a team member and present.	44%	8	18
E.) Key out-of-home providers are team members and are present.	69%	9	13

Item #2 Score

%	Yes	Total	# of Indicators Evident	
0%	0	18	0 = None of the indicators were evident	
17%	3	18	I = Fewer than half of the indicators were evident	
22%	4	18	? = Half of the indicators were evident	
56%	10	18	3 = More than half of the indicators were evident	
6%	1	18	4 = All of the indicators were evident	

Item #3: Team Member Involvement

Indicator	%	#Yes	Total Applic
A.) Was the mother actively involved in the Family Team Meeting?	88%	14	16
B.) Was the father actively involved in the Family Team Meeting?	25%	4	16
C.) Was the child actively involved in the Family Team Meeting?	100%	8	8
D.) Was the key natural/informal support for the family actively involved in the Family Team Meeting?	44%	8	18
E.) Was the key out of home provider actively involved in the team meeting?	77%	10	13

%	Yes	Total	# of Indicators Evident
0%	0	18	0 = None of the indicators were evident
17%	3	18	I = Fewer than half of the indicators were evident
22%	4	18	2 = Half of the indicators were evident
56%	10	18	3 = More than half of the indicators were evident
6%	1	18	4 = All of the indicators were evident

Item #4: Facilitator Effectiveness								
]	%	#Yes	Total Applic			
A.) Was the identifying related to Managem objective a outcomes objective.	g and/or re safety thre ent Invento	eviewing a lats and/or ory (YLS/ er reunifica	94%	17	18			
B.) Was the identifying to outcome	g and/or re		100%	18	18			
C.) Was the facilitator able to effectively assist the team members in identifying and/or reviewing appropriate strategies that are directly related to the identified needs?					18	18		
D.) Was the facilitator able to effectively assist the team members in identifying appropriate functional strengths to help execute identified strategies?				100%	18	18		
			ely assist the family in identifying and/or belp execute identified strategies?	83%	15	18		
F.) Did the beliefs, an			rate a respect for the family's values,	100%	18	18		
G.) Was the facilitator able to manage disagreement and conflict and elicit underlying interests, needs, and motivations of team members?				75%	3	4		
			Item #4: Score					
%	% Yes Total # of Indicators Evident							
0%	0	18	0 = None of the indicators were evident					
0%	0	18	I = Fewer than half of the indicators were evident					
0%	0	18	2 = Half of the indicators were evident	•				
28%	5	18	3 = More than half of the indicators were even	rident				
72%	72% 13 18 4 = All of the indicators were evident							

Northern Service Area						
			Total ‡	t of Planne	d Reviews	12
Report 1	Period: 1	August -	October, 2011	#	Cancelled	0
	Nu	mber of	Meeting Attendees:	Average	Entered	Total Applic
* All atte	ndees incl	luding CF.	6	12	71	
	CFS Spe	ecialist w	as Present at the Meeting:	%	#Yes	Total Applic
		CF	S Specialist was Present at the Meeting:	100%	12	12
		Leng	th of Meeting:	%	#Yes	Total Applic
			Less than 1 hour	75%	9	12
			1 and half hours	25%	3	12
			2 hours	0%	0	12
			Over 2 hours	0%	0	12
		Locati	ion of Meeting:	%	#Yes	Total Applic
In the Family Home					0	12
	Not in the Family Home					12
]	ITEM #1: Facilitator Prepar	ation		
)	Indicator	%	#Yes	Total Applic
	-	•	eting, did the facilitator explain the nt Family Team Meeting?	83%	10	12
B.) Was th	ne facilitate	or prepare	d for the Family Team Meeting?	100%	12	12
C.) Did the the meeting		or have ne	eded documents and materials prior to	100%	6	6
D.) Did th	e facilitate the meetin		ize the Family Team Meeting content at ng next steps, timeframes and	100%	11	11
			Item #1 Score			
%	Yes	Total	# of Indicators Eviden	t		
0%	0% 0 12 0 = None of the indicators were evident					
0%						
0%						
17%	2	12	3 = More than half of the indicators were even	vident		
83%	10	12	4 = All of the indicators were evident			

Item #2: Team Membership & A			
Indicator	%	#Yes	Total Applic
A.) Mother is a team member and present at the meeting.	88%	7	8
B.) Father is a team member and present at the meeting.	33%	2	6
C.) Child is a team member and present at the meeting.	100%	5	5
D.) A key natural/informal support for the family is a team member and present.	25%	3	12
E.) Key out-of-home providers are team members and are present.	100%	9	9

Iten	1 #2	Sco	re
	1 1 1 7 -		

%	Yes	Total	# of Indicators Evident
0%	0	12	0 = None of the indicators were evident
8%	1	12	I = Fewer than half of the indicators were evident
8%	1	12	2 = Half of the indicators were evident
83%	10	12	3 = More than half of the indicators were evident
0%	0	12	4 = All of the indicators were evident

Item #3: Team Member Involvement

Indicator	%	#Yes	Total Applic
A.) Was the mother actively involved in the Family Team Meeting?	88%	7	8
B.) Was the father actively involved in the Family Team Meeting?	33%	2	6
C.) Was the child actively involved in the Family Team Meeting?	100%	5	5
D.) Was the key natural/informal support for the family actively involved in the Family Team Meeting?	25%	3	12
E.) Was the key out of home provider actively involved in the team meeting?	100%	9	9

%	Yes	Total	# of Indicators Evident
0%	0	12	0 = None of the indicators were evident
8%	1	12	I = Fewer than half of the indicators were evident
17%	2	12	2 = Half of the indicators were evident
75%	9	12	3 = More than half of the indicators were evident
0%	0	12	4 = All of the indicators were evident

	Item #4: Facilitator Effectiveness								
]	%	#Yes	Total Applic				
identifying related to Managem objective	he facilitat g and/or re safety thre ent Invento is no longe that are di	eviewing a eats and/or ory (YLS/er reunifica	83%	10	12				
B.) Was the identifying to outcome	-		75%	9	12				
C.) Was the facilitator able to effectively assist the team members in identifying and/or reviewing appropriate strategies that are directly related to the identified needs?					11	12			
D.) Was the facilitator able to effectively assist the team members in identifying appropriate functional strengths to help execute identified strategies?					11	12			
			ely assist the family in identifying and/or help execute identified strategies?	42%	5	12			
	e facilitato d tradition		rate a respect for the family's values,	100%	12	12			
G.) Was the facilitator able to manage disagreement and conflict and elicit underlying interests, needs, and motivations of team members?					5	5			
			Item #4: Score						
%	Yes	Total	# of Indicators Eviden	t					
0%	0	12	0 = None of the indicators were evident) = None of the indicators were evident					
0%	0	12	I = Fewer than half of the indicators were evident						
8%	1	12	2 = Half of the indicators were evident						
67%	8	12	3 = More than half of the indicators were ev	vident					
25%	3	12	4 = All of the indicators were evident						

Southeast Service Area							
			Total ‡	‡ of Planne	d Reviews	35	
Report .	Period: 1	August -	October, 2011	#	Cancelled	5	
	Nu	mber of	Meeting Attendees:	Average	Entered	Total Applic	
* All atte	endees incl	luding CF	S Specialist, Service Coordinator and/or meeting facilitator.	5	30	164	
	CFS Spe	ecialist w	%	#Yes	Total Applic		
		CF	S Specialist was Present at the Meeting:	0%	0	30	
		Leng	th of Meeting:	%	#Yes	Total Applic	
			Less than 1 hour	50%	15	30	
			1 and half hours	50%	15	30	
			2 hours	0%	0	30	
			Over 2 hours	0%	0	30	
		Locat	ion of Meeting:	%	#Yes	Total Applic	
			37%	11	30		
			Not in the Family Home	63%	19	30	
			ITEM #1: Facilitator Prepar	ation			
]	Indicator	%	#Yes	Total Applic	
	-	•	eeting, did the facilitator explain the nt Family Team Meeting?	77%	23	30	
B.) Was tl	ne facilitat	or prepare	d for the Family Team Meeting?	87%	26	30	
C.) Did th		or have ne	eded documents and materials prior to	68%	17	25	
the end of	D.) Did the facilitator summarize the Family Team Meeting content at the end of the meeting, including next steps, timeframes and responsibilities?					29	
			Item #1 Score				
%	Yes	Total	# of Indicators Eviden	at .			
3%	1	30	0 = None of the indicators were evident				
10%	3	30	I = Fewer than half of the indicators were evident				
10%	3	30	2 = Half of the indicators were evident				
17%	5	30	3 = More than half of the indicators were even	vident			
60%	18	30	$4 = All ext{ of the indicators were evident}$				

Item #2: Team Membership & A	ce		
Indicator	%	#Yes	Total Applic
A.) Mother is a team member and present at the meeting.	74%	17	23
B.) Father is a team member and present at the meeting.	46%	11	24
C.) Child is a team member and present at the meeting.	86%	19	22
D.) A key natural/informal support for the family is a team member and present.	20%	6	30
E.) Key out-of-home providers are team members and are present.	62%	13	21

%	Yes	Total	# of Indicators Evident
0%	0	30	0 = None of the indicators were evident
33%	10	30	I = Fewer than half of the indicators were evident
20%	6	30	2 = Half of the indicators were evident
33%	10	30	3 = More than half of the indicators were evident

Item #2 Score

30 4 = All of the indicators were evident

13%

Item #3: Team Member Involvement

Indicator	%	#Yes	Total Applic
A.) Was the mother actively involved in the Family Team Meeting?	78%	18	23
B.) Was the father actively involved in the Family Team Meeting?	46%	11	24
C.) Was the child actively involved in the Family Team Meeting?	86%	19	22
D.) Was the key natural/informal support for the family actively involved in the Family Team Meeting?	23%	7	30
E.) Was the key out of home provider actively involved in the team meeting?	71%	15	21

%	Yes	Total	# of Indicators Evident
0%	0	30	0 = None of the indicators were evident
23%	7	30	I = Fewer than half of the indicators were evident
37%	11	30	2 = Half of the indicators were evident
27%	8	30	3 = More than half of the indicators were evident
13%	4	30	4 = All of the indicators were evident

Item #4: Facilitator Effectiveness								
Indicator					#Yes	Total Applic		
A.) Was the facilitator able to effectively assist the team members in identifying and/or reviewing appropriate outcomes that are directly related to safety threats and/or Youth Level of Service/Case Management Inventory (YLS/CMI) elements OR if the permanency objective is no longer reunification or family preservation, with outcomes that are directly related to achieving the permanency objective.				93%	28	30		
B.) Was the facilitator able to effectively assist the team member in identifying and/or reviewing appropriate needs that are directly related to outcomes?					27	30		
C.) Was the facilitator able to effectively assist the team members in identifying and/or reviewing appropriate strategies that are directly related to the identified needs?					26	30		
D.) Was the facilitator able to effectively assist the team members in identifying appropriate functional strengths to help execute identified strategies?					25	30		
E.) Did the facilitator effectively assist the family in identifying and/or reviewing informal supports to help execute identified strategies?					16	30		
F.) Did the facilitator demonstrate a respect for the family's values, beliefs, and traditions?					29	30		
G.) Was the facilitator able to manage disagreement and conflict and elicit underlying interests, needs, and motivations of team members?					5	7		
			Item #4: Score					
%	Yes	Total	# of Indicators Eviden	t				
0%	0	30	0 = None of the indicators were evident					
13%	4	30	I = Fewer than half of the indicators were evident					
0%	0	30	2 = Half of the indicators were evident					
40%	12	30	3 = More than half of the indicators were evident					
47%	47% 14 30 $4 = All$ of the indicators were evident							

Western Service Area							
	14						
Report Period	l: August	# Cancelled		2			
	Number of	Average	Entered	Total Applic			
* All attend	dees includii	ng CFS Specialist, Service Coordinator and/or meeting facilitator.	6	12	73		
CFS S _I	pecialist wa	as Present at the Meeting:	%	#Yes	Total Applic		
	CFS	Specialist was Present at the Meeting:	100%	12	12		
	Leng	th of Meeting:	%	#Yes	Total Applic		
		Less than 1 hour	42%	5	12		
		1 and half hours	58%	7	12		
		2 hours	0%	0	12		
		Over 2 hours	0%	0	12		
	Locati	on of Meeting:	%	#Yes	Total Applic		
		In the Family Home	8%	1	12		
		Not in the Family Home	92%	11	12		
	I	TEM #1: Facilitator Prepai	ation				
	J	ndicator	%	#Yes	Total Applic		
A.) At the beginning purpose and goals	•	83%	10	12			
B.) Was the facilit	tator prepare	100%	12	12			
C.) Did the Facilit the meeting?	tator have no	100%	3	3			
D.) Did the facilitat the end of the nresponsibilities?		100%	10	10			
		Item #1 Score					
% Yes	Total	# of Indicators Evide	nt				
0% 0	12	0 = None of the indicators were evident					
0% 0	12	I = Fewer than half of the indicators were	e evident				
0% 0	0% 0 12 2 = Half of the indicators were evident						
17% 2							
83% 10	83% 10 12 4 = All of the indicators were evident						

						WSA (Aug-	
		Item	#2: Team Membership & A	ttendand	ee		
		I	ndicator	%	#Yes	Total Applic	
A.) Mother is a team member and present at the meeting.					9	11	
B.) Father is a team member and present at the meeting.					3	9	
C.) Child is a team member and present at the meeting.				89%	8	9	
D.) A key natural/informal support for the family is a team member					2	12	
_	and present. E.) Key out-of-home providers are team members and are present.				3	5	
			Item #2 Score				
%	Yes	Total	# of Indicators Evide	nt			
0%	0	12	0 = None of the indicators were evident				
25%	3	12	I = Fewer than half of the indicators were	e evident			
33%	4	12	2 = Half of the indicators were evident				
42%	5	12	3 = More than half of the indicators were				
0%	0	12	$4 = All ext{ of the indicators were evident}$				
		Ite	em #3: Team Member Invol	vement			
Indicator				%	#Yes	Total Applic	
A.) Was the mother actively involved in the Family Team Meeting?				82%	9	11	
B.) Was the father actively involved in the Family Team Meeting?				33%	3	9	
C.) Was the child actively involved in the Family Team Meeting?			89%	8	9		
D.) Was the key natural/informal support for the family actively involved in the Family Team Meeting?			17%	2	12		
E.) Was the key out of home provider actively involved in the team meeting?			80%	4	5		
			Item #3 Score				
%							
0%	0	12	0 = None of the indicators were evident				
25%	3	12	I = Fewer than half of the indicators were evident				
33%	4	12	2 = Half of the indicators were evident				
						1	

3 = More than half of the indicators were evident

4 = All of the indicators were evident

4

33%

8%

12

12

Item #4: Facilitator Effectiveness						
Indicator					#Yes	Total Applic
A.) Was the facilitator able to effectively assist the team members in identifying and/or reviewing appropriate outcomes that are directly related to safety threats and/or Youth Level of Service/Case Management Inventory (YLS/CMI) elements OR if the permanency objective is no longer reunification or family preservation, with outcomes that are directly related to achieving the permanency objective.					12	12
B.) Was the facilitator able to effectively assist the team member in identifying and/or reviewing appropriate needs that are directly related to outcomes?					12	12
C.) Was the facilitator able to effectively assist the team members in identifying and/or reviewing appropriate strategies that are directly related to the identified needs?					12	12
D.) Was the facilitator able to effectively assist the team members in identifying appropriate functional strengths to help execute identified strategies?					10	12
E.) Did the facilitator effectively assist the family in identifying and/or reviewing informal supports to help execute identified strategies?					7	12
F.) Did the facilitator demonstrate a respect for the family's values, beliefs, and traditions?					12	12
G.) Was the facilitator able to manage disagreement and conflict and elicit underlying interests, needs, and motivations of team members?					3	3
			Item #4: Score			
%	Yes	Total	# of Indicators Evide	nt		
0%	0	12	0 = None of the indicators were evident			
0%	0	12	I = Fewer than half of the indicators were			
0%	0	12	2 = Half of the indicators were evident			
50%	6	12 12	3 = More than half of the indicators were 4 = All of the indicators were evident			
30%	U	12	1 - 1111 of the maneurous were evident			